

BOARD OF DIRECTORS – MEETING SUMMARY

Thursday, January 25, 2024

A meeting of the Southlake Regional Health Centre Board of Directors was held on Thursday, January 25, 2024. The meeting was properly constituted with 16 members participating.

The Chair opened the meeting: Southlake Regional Health Centre recognizes and acknowledges the lands originally used and occupied by the First Peoples of the Williams Treaties First Nations and other Indigenous Peoples, and on behalf of Southlake Regional Health Centre, we would like to thank them for sharing this land. We would also like to acknowledge the Chippewas of Georgina Island First Nation as our closest First Nation community and recognize the unique relationship the Chippewas have with the lands and waters of this territory. They are the water protectors and environmental stewards of these lands and we join them in these responsibilities.

Under the CEO Update, P. Woods highlighted:

- Thanked everyone for their warm welcome and support in my first weeks as CEO and I am happy to provide a general overview of my findings after touring clinical programs and meeting with program directors and front-line workers.
- Noted the commitment that has been seen amongst those on the front lines, including physicians, nurses, allied health professionals, and support staff, despite the challenges in the aging infrastructure and inadequate resources. These individuals show remarkable ingenuity in finding ways around delivering the care they aspire to provide, also acknowledging the significant sense of pride amongst staff.
- The process of master planning and facility redevelopment has taken a very long time during which capital development has successfully made effective improvements and changes to allow the facility to work under challenging conditions and I also recognize the patient flow in the Emergency Department. Despite the space being half the size required for patient capacity, Dr. E. Chan and his team have shown remarkable management of patient flow, achieving best in province performance in several metrics.
- Upcoming discussions will include Southlake's Strategic framework, financial challenges, and financial recovery and sustainability (including advocacy to Ontario Health and the Ministry), and with a focus on culture.

The Board of Directors received the following reports and presentations:

- Communications Plan
- Q2 Balanced Scorecard
- Employee Engagement Survey Results
- Accreditation Update
- Cyber Security Update
- Master Plan/ Capital Update
- Governance and People Committee
- Board Committee on Quality
- Finance, Property & Audit Committee
- Chief of Staff and Medical Staff Update
- Southlake Regional Health Centre Foundation Report

The Board approved the following:

- The Unaudited Financial Statements as at November 30, 2023

Upcoming VIRTUAL CLOSED meeting of the Board:

- **Wednesday, March 27, 2024**
 - Regular meeting of the Board